

CHINOOK PARK-KELVIN GROVE-EAGLE RIDGE COMMUNITY ASSOCIATION BY-LAWS

1. PREAMBLE

1.1. Name of Society

The name of the society is The Chinook Park-Kelvin Grove-Eagle Ridge Community Association, which may also be known as the C.K.E. Community Association (hereinafter referred to as "the Association"). The Association is incorporated under the Act.

1.2 Boundaries of Association

The boundaries of the Association, as specified by the City of Calgary, are that geographical area comprising the developments municipally described and known as Chinook Park, Kelvin Grove and Eagle Ridge, being generally bounded on the north by Glenmore Trail, on the east by Elbow Drive, on the south by Heritage Drive and on the west by Heritage Park and the Glenmore Reservoir.

1.3 By-laws to Regulate Association

This document sets forth the By-laws for the Association, and shall regulate the business and affairs of the Association on the basis set forth herein.

2. OBJECTS

2.1 Objects of Association

The objects of the Association are:

- a) to promote and foster Community spirit and better relations among the residents of the Community and with the Community at Large;
- b) to facilitate the recreational, cultural, social, athletic and educational activities of the residents of the Community;
- c) to maintain and operate a centre for the various activities of the residents of the Community and a meeting place for the consideration and discussion of questions affecting the Community, the Association and, as applicable, the Community at Large;
- d) to purchase, lease or otherwise acquire or hold lands and buildings or any interest therein for the purpose of giving effect to the objects of the Association; and
- e) otherwise generally to serve and promote the interests of the Community as appropriate.

3. DEFINITIONS AND INTERPRETATION

3.1. Definitions

In these By-laws, the following words shall have these meanings:

- 3.1.1. "**Act**" means the *Societies Act*, R.S.A. 2000, Chapter S-14, as amended, or any statute substituted for it, and includes any regulations promulgated thereunder that are in effect from time to time.

- 3.1.2. **“Adult”** means any person of legal voting age.
- 3.1.3. **“Affiliated Organization”** means an organization with which the Association is affiliated under Article 7.8 that serves the needs of the Members, the Community and the Community at Large.
- 3.1.4. **“Ancillary Group”** means a group with which the Association is associated under Article 7.7 that serves a special interest or need of the residents of the Community.
- 3.1.5. **“Annual General Meeting”** means the annual meeting of the Members described in Article 5.2.
- 3.1.6. **“Associate Member”** means any Adult or Family residing outside the established boundaries of the Association who has purchased a Membership that has the rights and limitations described in Article 4.5.
- 3.1.7. **“Board”** means the board of directors of the Association.
- 3.1.8. **“Business Plan”** means a guiding document for the Association that is in compliance with the requirements of the Calgary Licence Agreement and which, at a minimum, must satisfy the following criteria:
- a) it outlines the Association’s priorities for service delivery and an associated budget for the following Fiscal Year;
 - b) it is responsive to the Community’s needs and reflective of the Association’s financial capabilities; and
 - c) it meets the mandate of the Association as outlined in these By-laws.
- 3.1.9. **“By-laws”** means this document, as amended from time to time.
- 3.1.10. **“Calgary Licence Agreement”** means the licence agreement that applies at the applicable time between the City of Calgary, as registered owner of the lands on which the Facility and the associated recreational amenities are located, and the Association, which licence agreement outlines the basis upon which the Association may continue to licence those lands.
- 3.1.11. **“Chairperson”** means, with respect to a meeting of the Association or the Board, the President of the Association or, in the absence of the President, the Vice-President of the Association or, in the absence of the President and the Vice-President, the Secretary of the Association or such other member of the Board as may be designated by the Majority Vote of the Board for that meeting.
- 3.1.12. **“Community”** means the developments municipally known as Chinook Park, Kelvin Grove and Eagle Ridge.
- 3.1.13. **“Community at Large”** means persons residing outside the boundaries of the Association with whom the Association may have cause to interact.
- 3.1.14. **“Director”** means a Member elected or appointed to the Board.
- 3.1.15. **“Electronic Means”**, in respect of attending or holding a meeting of the Association or the Board, means a method of electronic or telephonic communication (including, without limitation, teleconferencing and computer network-based or internet-based communication platforms) that:

- a) enables all persons attending that meeting to hear, communicate and otherwise participate in that meeting contemporaneously, in a manner comparable, but not necessarily identical, to a meeting for which all such attendees were present in the same location; and
- b) in relation to a vote, permits applicable attendees permitted to vote on each matter being determined in a manner that adequately discloses the intentions of those attendees with respect to the applicable matter.

For this purpose, Electronic Means does not include text messaging, instant messaging, email or web chat without audio.

- 3.1.16. **“Executive”** means the executive committee of the Board, being the President, the Vice-President, the Secretary and the Treasurer.
- 3.1.17. **“Facility”** means the building that comprises the community centre of the Association and the associated recreational facilities, being located at 1015-73rd Ave. S.W., Calgary, Alberta (T2V 0R9).
- 3.1.18. **“Family”** means up to two registered Adults and any number of children living in the same residence who are Legally Related and who are either under the age of 18 or who are older and in full-time attendance at an educational institution during the regular academic year.
- 3.1.19. **“Fiscal Year”** means the twelve-month period commencing on April 1st of a year and ending on March 31st of the following year.
- 3.1.20. **“General Meeting”** means an Annual General Meeting or a Special General Meeting, as applicable.
- 3.1.21. **“Honourary Member”** means, with respect to a Membership granted by the Board and described in Article 4.4, any person who:
 - a) does not reside in the Community; and
 - b) in the opinion of the Board, is deserving of this type of Membership because of that person’s service to the Association, the Community or the Community at Large.
- 3.1.22. **“Legally Related”** means any two or more persons associated through birth, adoption, marriage or common-law agreement.
- 3.1.23. **“Life Member”** means any resident of the Community to whom the Board has granted a Membership described in Article 4.3 because of that resident’s long and dedicated service or outstanding contribution to the Association, the Community or the Community at Large.
- 3.1.24. **“Lifecycle Study”** means, subject to any additional requirements in the Calgary Licence Agreement, a report prepared by a third party qualified consultant that is constructed to establish the Facility’s condition and the estimated cost and timing of the replacement and repair of the Facility over a 25-year span, including a condition assessment and lifecycle plan.
- 3.1.25. **“Majority Vote”** means more than 50% of the votes cast by Voting Members or Directors eligible to vote who are present at the applicable meeting of the Association or the Board respectively, except as otherwise noted in these By-laws.

- 3.1.26. **“Member”** means a Regular Member, an Honourary Member, a Life Member or an Associate Member, as applicable, whose annual Membership dues, if any, are paid and whose Membership is not under suspension.
- 3.1.27. **“Officer”** means a Director who is a member of the Executive.
- 3.1.28. **“Policies and Procedures”** means the administrative rules and practices created and amended by the Board from time to time with respect to the management and governance of the Association and the Facility, which rules and practices may elaborate on, but not be inconsistent with, these By-laws.
- 3.1.29. **“Proper Notice”** means notice given in writing, by letter, by email or by publication in the Community newsletter, not fewer than ten days prior to a General Meeting, stating the intention or purpose of the meeting, and delivered to the last recorded civic or email address of the Member, which notice is deemed to be given: (i) when delivered to the civic address or post office box of the Member; (ii) when distributed electronically to the email address of the Member; or (iii) when published in a Community newsletter, provided that if notice is given pursuant to both publication in the Community Newsletter and by physical delivery or email distribution to the Members, the date of publication in the Community newsletter will be the applicable date for purposes of counting that time period and in determining the validity of that notice. If a General Meeting is to be held through Electronic Means, the applicable notice shall include instructions for participation and voting at that General Meeting, including the applicable login credentials or conference call number and associated access code.
- 3.1.30. **“Regular Member”** means a Membership purchased by any Adult or Family residing within the established boundaries of the Association that provides the rights described in Article 4.2.
- 3.1.31. **“Special General Meeting”** means a special meeting of the Members described in Article 5.3.
- 3.1.32. **“Special Resolution”** means a resolution required under these By-laws to be presented to the Members as a Special Resolution and passed:
- a) at a Special General Meeting or Annual General Meeting of which at least twenty-one days’ notice has been duly given, specifying the intention to propose a resolution substantially in the form of the resolution presented in that notice as a Special Resolution; and
 - b) by a majority of not fewer than 75% of the votes cast by those Voting Members as are present at that meeting.
- 3.1.33. **“Voting Member”** means a Member who is a Regular Member or a Life Member, as applicable.

3.2. **Interpretation**

In these By-laws:

- a) the singular shall include the plural, and the plural shall include the singular;
- b) the word “person” shall include corporations and associations;
- c) any gender specific references shall be interpreted to be gender neutral;

- d) a capitalized derivative of a defined term shall have a corresponding meaning;
- e) any reference to a specific number of days prior to a meeting shall not include the day of delivery of the applicable notice and the day of the applicable meeting; and
- f) any reference to any statute or any section thereof shall be deemed to extend and apply to any amendment to such statute or section, as the case may be.

4. MEMBERSHIP

4.1. Categories of Members

There are four types of Membership in the Association, being:

- a) Regular Members;
- b) Honourary Members;
- c) Life Members; and
- d) Associate Members.

4.2. Regular Members

A Regular Membership may be obtained by an individual or by a Family, and a Membership obtained by a Family shall entitle each of up to two Adult members of the Family to be registered as Members. A Regular Membership entitles a Member (and other members of the Family of that Member for only Paragraphs 4.2(a) and (b)) to:

- a) participate in any and all programs of the Association if eligibility and space allow;
- b) access the activities of the Association and use the Facility for a discounted fee relative to persons who are not Members;
- c) audit meetings of the Board, subject to Article 5.1.2;
- d) participate and vote at any duly constituted General Meeting; and
- e) stand for nomination or appointment as a Director, provided that any such Regular Member must have paid the applicable Membership fee and be registered with the Director responsible for Membership a minimum of thirty days prior to that meeting, nomination or appointment.

4.3. Life Members

A Life Member shall not be required to pay annual Membership fees to maintain a Life Membership in good standing, but the retention of a Life Membership is subject to Article 4.8. A Life Member has the same rights and privileges with respect to the Association as those held by a Regular Member.

4.4. Honourary Members

The term of an Honourary Membership shall be for the balance of the term of office then being served by the Board, and an Honourary Membership may be renewed for successive one-year terms at the discretion of the succeeding Board. An Honourary Member shall not be required to pay annual Membership fees to maintain an Honourary

Membership in good standing, but the retention of an Honourary Membership is subject to Article 4.8. An Honourary Member may not vote in an election and any other determination at a General Meeting, and may not seek or hold office in the Association, but otherwise has the same rights as a Regular Member.

4.5. **Associate Member**

An Associate Member may not vote in an election and any other determination at a General Meeting, and may not seek or hold office in the Association, but otherwise has the same rights as a Regular Member.

4.6. **Membership Fees and Register**

4.6.1. The annual Membership fees shall be determined by a Majority Vote at a General Meeting from time to time, and the Membership fees most recently so determined shall continue to apply until there is a determination at a General Meeting to amend those Membership fees. Notwithstanding the preceding sentence, there shall be a lesser Membership fee for any person in the Community more than fifty-five years of age who wishes to obtain a Regular Membership.

4.6.2. A register of Members shall be kept current and confidential at the office of the Association, subject to Article 8.5.

4.7. **Termination of Membership**

4.7.1. Except for Life Memberships and Honourary Memberships, each Membership shall automatically terminate on the 31st day of December of each year.

4.7.2. Any Regular Member or Associate Member whose Membership terminates may renew that Membership at any time thereafter, subject to Article 4.8.

4.7.3. Any Member may terminate a Membership at any time by giving the Association notice in writing, but there shall be no reimbursement of Membership fees previously paid.

4.8. **Suspension and Expulsion of Members**

4.8.1. The Board may, upon receiving a formal substantiated complaint, suspend or expel any Member from the Association for one or more of the following reasons:

- a) the Member has failed to abide by the requirements of these By-laws;
- b) the Member has disrupted meetings or functions of the Association; or
- c) the actions or omissions of the Member have harmed the Association.

Subject to the remainder of this Article 4.8, the Board may, by a majority of at least two-thirds of those votes cast by the Directors present at any meeting of the Board, suspend or expel any Member from the Association.

4.8.2. The Board shall use the following process to notify a Member if it is considering the potential suspension or expulsion of that Member under this Article 4.8:

- a) the Board shall serve written notice to that Member of the Board's intention to consider the potential suspension or expulsion of that Member at least fourteen days prior to the meeting of the Board at which that matter is to be determined;
- b) that notice shall include the reasons why the Board is considering the potential suspension or expulsion of that Member from the Association; and
- c) that notice shall either be sent by single registered mail to the last known address of that Member shown in the records of the Association or delivered by an Officer to that address.

4.8.3. A Member being considered for suspension or expulsion from the Association shall have an opportunity to submit a written statement to the Board and to appear before the Board at the applicable meeting to address the matter. That Member may be accompanied by another person if the Member attends that meeting of the Board.

4.8.4. Except to the extent otherwise provided in the preceding portion of this Article 4.8, the Board shall determine the manner in which the potential suspension or expulsion of the Member will be handled, and may limit the time given to the Member to address the Board about the matter. The Board may exclude the Member from its final discussion of the matter, including the vote on the matter.

4.8.5. There shall be no reimbursement of fees previously paid by any suspended or expelled Member.

4.8.6. Any Regular Member or Associate Member whose Membership has been suspended shall be eligible to renew the Membership at any time after the 31st day of December next following that suspension.

4.8.7. Any Member who has been suspended or expelled may, upon written application for reinstatement to the Association, be reinstated at any General Meeting, if that reinstatement:

- a) is included on the agenda for that General Meeting; and
- b) has been approved by a majority of at least two-thirds of those votes cast by Voting Members who are present at that meeting.

4.9. **Change of Address of Member**

Each Member shall give notice to the Association in a timely manner of any change of that Member's address. A Regular Member shall automatically become an Associate Member when the registered Member moves outside the boundaries of the Association. An Associate Member shall automatically become a Regular Member when the registered member moves inside the boundaries of the Association. If only one registered Adult Member of a Family changes address, the Membership shall be deemed to belong to the Member remaining at the residence.

5. **MEETINGS**

5.1. **Attendance at Meetings**

5.1.1. Each General Meeting of the Association shall be open to the public, except that all or part of any meeting may be closed to attendees other than Members by a Majority Vote.

5.1.2. Each meeting of the Board shall be open to any Member, except that all or part of any meeting may be closed to attendees other than Directors by a two-thirds majority of the votes cast by the Directors present at that meeting. Any Member who wishes to observe a meeting of the Board that is being held solely through Electronic Means must contact the Chairperson at least three Business Days prior to that meeting to request the ability to observe that meeting, which request shall not be unreasonably withheld, subject to the potential limitation in the first sentence of this Article.

5.2. **Annual General Meeting of the Membership**

5.2.1. The Board of Directors shall convene an Annual General Meeting of the Membership on or before June 15th of each year. An Annual General Meeting shall normally be held in person. However, the Board may direct that an Annual General Meeting be held using Electronic Means if: (i) an in-person meeting is prohibited due to governmental restrictions on in-person gatherings; or (ii) the Board otherwise reasonably determines that there are exceptional circumstances respecting the logistics of being able to conduct the Annual General Meeting that make an in-person meeting impracticable.

5.2.2. The business of the Annual General Meeting shall include:

- a) the President's report of the year's activities, including a review of the significant initiatives pursued by the Board and performance relative to the budget for the preceding Fiscal Year, as well as an overview of the Business Plan for the current Fiscal Year;
- b) the Treasurer's report and the audited financial statements of the Association for the preceding Fiscal Year, of which sufficient copies are to be available for examination and viewing of the Members present;
- c) the appointment of auditors for the upcoming Fiscal Year, subject to Article 8.2.6;
- d) a vote on ratification of the actions of the Board during the period following the previous Annual General Meeting;
- e) the election of Directors and the President, as applicable; and
- f) any other business of the Association, except that no vote shall be taken on any matter requiring notice of a Special Resolution unless such notice has been given in the manner required in these By-laws.

5.2.3. The order of business shall be at the discretion of the Chairperson, provided that, in general, the business and reports relating to the preceding Fiscal Year shall take place before the election of the Directors.

5.2.4. If a General Meeting is to be held through Electronic Means under Article 5.2.1 with respect to an Annual General Meeting or Article 5.3.2 with respect to a Special General Meeting, the Board shall ensure that:

- a) the technology to be used for the General Meeting allows attendees full access to and full participation in all meeting activities throughout the General Meeting;
- b) reasonable measures are in place to authenticate the attendance and vote of each attendee, including a process to sign in to the General Meeting;
- c) reasonable measures are in place to mitigate the potential for technical malfunctions or loss of electronic connection with the attendees respecting the medium used for the conduct of the General Meeting, provided that each Member is responsible for

the Member's individual connection to the meeting and any deficiencies in the technology used by the Member to access the meeting;

- d) the Chairperson or other designated Director has access to a control panel to allow them to perform their duties during the General Meeting, such as ensuring that the text of a motion is displayed, assigning the floor to a Member who wishes to address the General Meeting and conducting votes;
- e) there are methods to allow a Member to speak to the attendees with respect to topics being discussed at the General Meeting; and
- f) the Board complies with any additional Policies and Procedures that it may have created with respect to the manner in which a General Meeting may be conducted using Electronic Means.

5.3. **Special General Meeting**

5.3.1. A Special General Meeting of the Members may be called from time to time as circumstances shall require or dictate, if:

- a) the Board sees fit to call such meeting;
- b) a matter is being proposed for determination by a Special Resolution; or
- c) the President receives a request in writing signed by not fewer than ten percent of the registered Voting Members, provided that any such request states the reason for the meeting and any motion intended to be determined at such meeting.

The Board will convene a meeting within thirty days of receipt of a request described in Paragraph (c) of this Article. However, the Board shall not be required to proceed with that meeting, in whole or in part, if fewer than two-thirds of those Voting Members who signed that request are present in the quorum for the meeting.

5.3.2. A Special General Meeting shall normally be held in person. However, the Board may direct that a Special General Meeting be held using Electronic Means if: (i) an in-person meeting is prohibited due to governmental restrictions on in-person gatherings; or (ii) the Board otherwise reasonably determines that there are exceptional circumstances respecting the logistics of being able to conduct the Special General Meeting that make an in-person meeting impracticable. Article 5.2.4 shall apply to the conduct of a Special General Meeting being held using Electronic Means.

5.4. **Board Meeting**

5.4.1. The Directors shall meet within ten days after each Annual General Meeting to form the Board and elect its Officers, provided that the election contemplated in this Article shall not apply if the Directors have been elected to specific positions on the Board at a General Meeting.

5.4.2. The Board shall meet at least ten times each year at a regular scheduled date and time determined by the Directors. Each such meeting shall be held at the office of the Association, unless otherwise designated by the President. A meeting of the Board shall normally be held in person, including any additional meeting contemplated in Article 5.4.3 or Article 5.4.4. However, the Board may direct that any particular meeting of the Board be held using Electronic Means if: (i) an in-person meeting is prohibited due to governmental restrictions on in-person gatherings; (ii) the Board reasonably determines that there are exceptional circumstances respecting the logistics of being able to conduct the meeting of

the Board that make an in-person meeting impracticable; or (iii) one or more Directors are unable to attend the meeting of the Board and the Secretary receives a request at least three business days before the meeting from one or more of those Directors to be able to participate through Electronic Means in a meeting of the Board that will otherwise be an in-person meeting with the other Directors.

5.4.3. Additional meetings of the Board may be called at any time upon the instructions of the President.

5.4.4. A special meeting of the Board shall be called by the President within ten days after the President's receipt of written request to such effect, stating in full the object and purpose of the meeting. For the called meeting to be conducted, at least two-thirds of those Members who signed the request must be present for that meeting. That written request must be duly signed by:

- a) at least three Directors; or
- b) at least twenty-four Voting Members.

5.4.5. Insofar as a meeting of the Board is to be held through Electronic Means under Article 5.4.2, the Chairperson or Secretary, as applicable, shall ensure that:

- a) the technology to be used for the meeting of the Board allows attendees full access to and full participation in all meeting activities throughout that meeting;
- b) reasonable measures are in place to authenticate the attendance of each attendee and the vote of each Director, including a process to sign in to that meeting;
- c) reasonable measures are in place to mitigate the potential for technical malfunctions or loss of electronic connection with the attendees respecting the medium used for the conduct of that meeting, provided that each attendee is responsible for the attendee's individual connection to the meeting and any deficiencies in the technology used by the attendee to access the meeting;
- d) the Chairperson or other designated Director has access to a control panel to allow them to perform their duties during that meeting, such as ensuring that the text of a motion is displayed, assigning the floor to an attendee who wishes to address that meeting and conducting votes;
- e) there are methods to allow an attendee to speak to the other attendees with respect to topics being discussed at that meeting; and
- f) the Board complies with any additional Policies and Procedures that it may have created with respect to the manner in which a meeting of the Board may be conducted using Electronic Means.

5.5. **Committee Meeting**

The members of all duly appointed and standing committees of the Board shall meet from time to time, or any time at:

- a) the discretion of the chairperson of each such committee; or
- b) the call of the Directors.

5.6. **Notice of Meetings**

- 5.6.1. Proper Notice shall be given to all Voting Members for any General Meeting.
- 5.6.2. Notice for any additional Board meeting shall be in any form decided by the President and in the case of a committee meeting, by the chairperson, not less than three days prior to such meeting.
- 5.6.3. For the purpose of sending notice to any Member or Director for any meeting or otherwise, the civic address, email address or phone number of any Member shall be the last civic address, email address or phone number recorded in the records of the Association.
- 5.6.4. No error or omission in giving notice of any General Meeting or any meeting of the Board, including any General Meeting rescheduled under Article 5.8.2, shall invalidate the meeting or make void any proceedings of the meeting, provided that this Article shall not alter the notice requirements of these By-laws pertaining to a Special Resolution.
- 5.6.5. Any Voting Member may at any time waive notice of any such meeting, except notice of Special Resolution, and may ratify any and all proceedings of the meeting.
- 5.7. **Agenda**
 - 5.7.1. The Agenda for any General Meeting shall be attached or included in the notice of such meeting, including a resolution substantially in the form of any resolution that is to be presented as a Special Resolution at that General Meeting.
 - 5.7.2. Only the matter(s) as set out in the notice of meeting shall be considered at any General Meeting.
- 5.8. **Quorum for General Meetings and Board Meetings**
 - 5.8.1. A quorum for the transaction of business at any General Meeting shall be five Directors and fifteen Voting Members, other than Directors. If the General Meeting is being held through Electronic Means under Article 5.2.1 or Article 5.3.2, any Director or Voting Member who attends that General Meeting through the applicable communication system shall be deemed to be present in person at that General Meeting for the purposes of determining a quorum for that General Meeting and for any votes conducted at that General Meeting.
 - 5.8.2. If there is no quorum at a General Meeting within thirty minutes from the time appointed for that meeting, and provided that a minimum of one Officer and ten Voting Members, other than Board Members, are in attendance:
 - a) the Chairperson shall, at the discretion of the Chairperson and prior to terminating the original meeting, fix a date, time and place to hold another meeting, and any business may be dealt with at the rescheduled meeting if a quorum is present (or deemed to be present hereunder) at that rescheduled meeting, provided that the notice requirements specified in these By-laws for a Special Resolution must be complied with if a Special Resolution is proposed for approval at that rescheduled General Meeting; and
 - b) if there is no quorum at the rescheduled General Meeting conducted under the preceding Paragraph within thirty minutes from the time appointed for that meeting, those Voting Members present shall be deemed to be a legal quorum, and that meeting shall be conducted and its conclusions and resolutions shall be legal and binding as though a full quorum had been present.

5.8.3. The quorum for the transaction of business at any Board meeting shall be six Directors. If there is no quorum present at such meeting, the Chairperson may conduct the meeting, subject to the ratification of each decision made at such meeting at the next regularly called Board meeting or, if determined by the Chairperson, on the same basis as is provided in Article 5.9.9. Insofar as a meeting of the Board is being held through Electronic Means under Article 5.4.2, any Director who attends that meeting through the applicable communication system shall be deemed to be present in person at that meeting for the purposes of determining a quorum for that meeting and for any votes conducted at that meeting.

5.9. **Voting**

5.9.1. Except for the Chairperson, each Adult Voting Member registered with the Association shall have one vote at any General Meeting, and where elected or appointed to the Board, at any meeting of the Board or Executive.

5.9.2. The Chairperson may only vote to break a tie with the exception of a decision by ballot, in which case the Chairperson has only one vote and not a casting vote.

5.9.3. At all meetings of the Association, whether a General Meeting or a meeting of the Board, every question to be determined shall be decided by a Majority Vote, unless otherwise required by these By-laws, by the Act, by law or by the Calgary Licence Agreement.

5.9.4. A declaration by the Chairperson that a resolution has been carried or not carried, and an entry to that effect in the Minutes of the Association, shall, in the absence of dispute at the time about the declaration, be sufficient evidence of the fact without proof of the number or proportion of the votes accorded in favour of or against such resolution.

5.9.5. Voting shall be by show of hands unless: (i) a poll is demanded by a minimum of five Voting Members; or (ii) the voting results are to be tabulated through the technology being used at a General Meeting conducted through Electronic Means.

5.9.6. If a poll is demanded and not withdrawn, the poll shall be taken in such manner as the Chairperson shall direct.

5.9.7. No Member may vote by proxy with respect to any election or other determination being made at any General Meeting.

5.9.8. Any Director may vote on a matter being determined at a meeting of the Board by fax, email or notice delivered to the President before that meeting.

5.9.9. Notwithstanding any other provision of these By-laws, the Board may determine any matter within its powers without a meeting on the following basis:

- a) the matter shall be submitted to the Directors, by notice from the President, in the form of a resolution, together with sufficient information to enable the Directors to be reasonably informed as to the nature of that matter;
- b) each Director shall cast a vote with respect to that resolution within three days after delivery of that notice or by such later date as is specified in that notice;
- c) any such vote shall be binding on the Board as if it had been conducted at a meeting of the Board unless a Director objects, by notice to the President and Secretary not later than two days following receipt of that notice, to that matter being determined without a meeting of the Board.

If there is an objection under Paragraph (c) of this Article to the determination of a matter without a meeting, the President shall promptly convene a meeting of the Board to deal with that matter, and all votes cast by the other Directors by notice with respect to that matter shall be void. Subject to the preceding sentence, the President shall promptly notify the Directors of the result of any vote by notice under this Article following the expiry of the applicable response period, and the results of any such vote conducted by notice shall be included in the minutes for the next meeting of the Board.

5.10. **Minutes**

Minutes shall be taken and recorded at each General Meeting and each Board meeting. The original copy of the minutes shall be filed at the office of the Association.

5.11. **Adjournment**

5.11.1. Any meeting may be adjourned to a specified date and time with a Majority Vote.

5.11.2. The adjourned meeting shall conduct only the unfinished business from the original meeting, provided that no adjourned meeting shall determine any matter requiring approval through a Special Resolution unless the notice requirements specified in these By-laws for a Special Resolution are complied with for that adjourned meeting.

5.11.3. Subject to Articles 5.11.1 and 5.11.2, no notice is required for the adjourned meeting.

6. ELECTION OF DIRECTORS

6.1. **Number of Directors**

The Board of Directors shall consist of not fewer than eight and not more than sixteen Voting Members, and shall be elected on the basis prescribed under this Article 6 by those Voting Members as are present (or deemed to be present under Article 5.8.1) at the Annual General Meeting.

6.2. **Nominations**

6.2.1 The nominating committee, if any at the applicable time, shall nominate a list of candidates for election to the Board.

6.2.2 Further nominations for the Board may be made by any Voting Member from those Voting Members also present at the Annual Meeting.

6.3. **Elections by Plurality Vote**

Insofar as an election is not by acclamation, the outcome of the elections shall be determined by a plurality vote, such that the Voting Member who receives the most votes is elected to the applicable position on the Board to which that election pertains or those Voting Members receiving the most votes are elected to the corresponding number of positions on the Board, as applicable.

6.4. **Term and Limitations on Successive Terms**

6.4.1. Subject to Articles 6.4.2 and 7.3, the Directors so elected and appointed shall form the Board and each such Director shall hold office until the next Annual General Meeting.

6.4.2 No Voting Member may be elected or appointed as an Officer for more than six years in succession without a Special Resolution of the Membership. Subject to Article 7.3.6, a

Member shall be eligible to serve again as an Officer following an absence from the Executive of one year.

7. GOVERNANCE

7.1. Board of Directors

7.1.1. Each Director shall be a Voting Member of the Association at the time of election or appointment and throughout the Director's term as a Director. A Director cannot be an employee of the Association.

7.1.2. If fewer than sixteen members are elected at the Annual General Meeting, the Board shall have the power to appoint additional Voting Members to the Board, to the maximum of sixteen, upon at least two-thirds majority of the votes cast by the Directors present at any duly constituted Board meeting.

7.1.3. Subject to Articles 7.1.4 and 8.6, the Directors of the Board shall serve without remuneration, and no Director shall directly or indirectly receive any profit for acting as a Director, provided that a Director may be paid reasonable expenses incurred by the Director in the performance of the applicable Board duties.

7.1.4. Notwithstanding Article 7.1.3, the Board may provide Directors with a modest honourarium as the Board determines is reasonable from time to time with respect to a credit to be used by the Director for a reduction in fees otherwise payable by a Member with respect to programming offered through the Association or rental of any portion of the Facility, provided that: (i) this amount is not to exceed a total of \$150.00 for any individual Director in any year; and (ii) any credit not used in a year by a particular Director may not be carried to a subsequent year. In making that determination, the Board shall consider the amount of time required of that Director in that role and the honourariums paid by similar associations for a similar role. Any such determination shall be in accordance with any Policies and Procedures established by the Board with respect to this matter, and the Board shall disclose any award of the honourariums contemplated in this Article in the materials provided to the Members at the applicable Annual General Meeting.

7.1.5. A resolution in writing signed by all of the Directors personally shall be valid and effective as if it had been passed at a duly constituted meeting of the Board, including any resolution passed under Article 5.9.9. The resolution may be signed in counterpart by the Directors, and the counterpart copies of that resolution signed by all Directors taken together shall constitute one and the same resolution.

7.1.6. No Director or Directors shall take it upon themselves to commit the time, resources, or finances of the Association, the Board or, if applicable, the Association's staff without prior approval of that commitment at a duly constituted meeting of the Board.

7.1.7. Vacancies on the Board, however caused, may be filled by the Directors if they see fit to do so as long as a quorum of Directors remains in office, in which case each such vacancy shall be filled at the next Annual General Meeting. However, if there is not a quorum of Directors, the remaining Directors shall promptly call a Special General Meeting to fill the vacancies. Any vacancy on the Board that is filled under this Article shall be until the next Annual General Meeting, at which time the election process under Articles 6.3 and 6.4 shall again apply to that position on the Board.

7.2. Powers and Duties of the Board

The Board shall have and exercise all the powers of the Association as fully and completely as the Association could at a General Meeting, subject always, however, to the

provisions of these By-laws, the Act and the Calgary Licence Agreement. Subject to the foregoing, the powers and duties of the Directors shall include (but not be limited to):

- a) promoting the objects of the Association;
- b) promoting Membership in the Association;
- c) issuing Memberships in the Association, including the granting of Life Memberships and Honourary Memberships, and collecting the associated Membership fees;
- d) holding meetings as herein set forth;
- e) maintaining and protecting the assets and property of the Association, including the creation of the Lifecycle Study, as and when required;
- f) making Policies and Procedures from time to time for the operation of the Association and the Facility, with such Policies and Procedures being recorded in an organized manner in the Association's records;
- g) approving an annual Business Plan and budget for the Association, subject to Article 8.2;
- h) paying all expenses and receiving all revenues respecting the operation and management of the Association;
- i) undertaking, through whatever means the Board determines is advisable, to further the financial position of the Association, including fundraising activities, and to make whatever expenditures as are necessary to carry out its activities;
- j) appointing Officers, if the Directors have not been elected to specific positions on the Board at a General Meeting, appointing agents, and authorizing the employment of such persons as the Board deems necessary to carry out the objects of the Association, provided that such Officers, agents and employees shall have the authority and shall perform the duties as may be assigned by the Board;
- k) ensuring that all books and records of the Association required to be created and maintained by these By-laws, by the Act, by any other applicable statute or law or by the Calgary Licence Agreement, including, without limitation, financial records, minutes of any meeting of the Board or the Association contemplated in these By-laws and an updated register of Members, are regularly and properly kept in hard copy or electronic format and organized in a manner that allows those books and records to be reasonably accessible for the required purposes;
- l) ensuring that all policies of insurance required to be maintained by the Act, any other applicable statute or law, the Calgary Licence Agreement or Article 8.6.1 are acquired and maintained on the basis contemplated therein and in these By-laws;
- m) causing minutes to be kept of each General Meeting and each meeting of the Board;
- n) managing, selling, leasing, disposing of or otherwise dealing with the property of the Association, and entering into contracts on behalf of the Association;
- o) filing such returns, reports and other materials as are required to be submitted under the Act, other statutes or laws or the Calgary Licence Agreement; and

- p) having the authority to appoint a Past President to serve in an advisory capacity and to provide continuity to the Board, provided that the Past President shall be a non-voting member of the Board and shall perform such duties as may be assigned by the Board.

7.3. **Removal of a Director**

7.3.1. Notwithstanding Article 6.4, a Director shall be automatically removed from office who:

- a) resigns by giving notice in writing; or
- b) is absent from more than two meetings of the Board, if the Board determines, by Majority Vote, that such Director is to be removed from the Board.

7.3.2. Subject to the other provisions of this Article 7.3, the Board shall have the power by at least two-thirds majority of the votes cast by the Directors present at the applicable Board meeting to remove any Director from office:

- a) who fails to act in concert with the objects of the Association, or the goals and resolutions of the Board;
- b) whose conduct is determined to be improper, unbecoming or likely to discredit or endanger the interest or reputation of the Association; or
- c) who willfully breaches these By-laws, the Policies and Procedures or the Calgary Licence Agreement.

7.3.3. No Director shall be removed from office without having been notified in writing of the applicable charge or complaint and without having been given the opportunity to be heard or to submit a statement in writing at the Board meeting called for that purpose. That Director may be accompanied by another person if the Director attends that meeting of the Board.

7.3.4. A Director whose removal from office has been recommended shall be notified of the proposed removal and the basis therefor at least ten days prior to the called meeting of the Board, and shall be automatically suspended from office until the resolution is dealt with at that meeting. That notice shall either be sent by single registered mail to the last known address of that Director shown in the records of the Association or delivered by an Officer to that address.

7.3.5. The resolution as decided by the Board is final, subject to Paragraph 5.3.1(c).

7.3.6. Any Director removed from office shall not be eligible to stand for election to the Board for a period of two years from the date of removal.

7.4. **Officers of the Board**

7.4.1. Except insofar as the Directors have been elected to specific positions on the Board at an Annual General Meeting, the Directors shall elect, by Majority Vote, the Officers, and the Board shall appoint, from amongst the members of the Board, whatever additional Officers of the Association as may be required. The Board may appoint any vacant office as required to complete the term from amongst the members of the Board.

7.4.2. The Officers of the Association shall consist of the President, Vice-President, Secretary and Treasurer.

7.4.3. No person shall be elected as President for more than three one-year terms in succession.

7.4.4. Subject to Article 7.4.3, no person may hold the same position as an Officer for more than three one-year terms in succession.

7.4.5. Two or more persons who are Legally Related may not be Officers at the same time.

7.5. **Duties of the Officers**

7.5.1. The President shall:

- a) be responsible for the general supervision of the Association;
- b) chair all meetings of the Association, the Board and the Executive;
- c) act as the official spokesperson for the Association, but may delegate such authority to the Vice-President or such other member of the Board as is reasonably appropriate in the particular circumstances;
- d) be the principal signing authority on all contracts, official documents and correspondence of the Association, and a designated signing authority on all bank accounts of the Association;
- e) with the Secretary, authenticate the use of the seal of the Association;
- f) be an ex-officio member of all committees of the Board;
- g) be a member of the Executive and the Board; and
- h) carry out other duties pertaining to such office, and such other duties as may be assigned by the Board.

7.5.2. The Vice-President shall:

- a) assist the President generally in the performance of the President's duties;
- b) assume the powers and duties of the President in either the temporary or permanent absence of the President, including serving as Chairperson at all meetings in the absence of the President;
- c) be a member of the Executive and the Board;
- d) be a designated signing authority on all bank accounts of the Association and, with the Secretary, on all contracts to be entered into on behalf of the Association in the absence of the President or at the direction of the President;
- e) with the Secretary, authenticate the use of the seal of the Association in the absence of the President or at the direction of the President;
- f) chair a standing committee, or represent ad hoc committees at meetings of the Board or Executive, as appropriate in the circumstances; and
- g) carry out such other duties as may be assigned by the Board.

7.5.3. The Secretary shall:

- a) attend each General Meeting and each meeting of the Board and the Executive and keep accurate minutes of such meetings;
- b) be in charge of all correspondence of the Association under the direction of the President and the Board;
- c) file the annual return, the audited financial statements, any Special Resolutions, changes in the Directors, amendments to the By-laws and other incorporating documents with the Corporate Registry or any other applicable regulatory body, as required by the Act, other statutes or laws and the Calgary Licence Agreement;
- d) maintain required insurance policies that, as a minimum, comply with the requirements of the Calgary Licence Agreement, and consult as appropriate with the Board with respect to any proposed changes in policy limits, coverages, deductibles or significant changes in premiums;
- e) ensure that a record of names and addresses of all Members is kept by the Director responsible for Membership, and cause all notices of various meetings to be sent as required under these By-laws;
- f) ensure that all records of the Association, other than financial records, are properly maintained, including these By-laws and the Policies and Procedures;
- g) keep the seal of the Association;
- h) with the President or the Vice-President, as applicable, authenticate the use of the seal of the Association;
- i) be a member of the Executive and the Board;
- j) be a designated signing authority on all bank accounts of the Association and, with the President or Vice-President, all contracts to be entered into on behalf of the Association; and
- k) carry out such other duties as may be assigned by the Board.

7.5.4. The Treasurer shall:

- a) oversee the collection of all monies payable to the Association and ensure that all monies paid to the Association are deposited in a chartered bank, treasury branch, or trust company chosen by the Board within thirty days after receipt of those monies;
- b) disburse the funds of the Association under the direction of the Board and in compliance with these By-laws, the Act and the Calgary Licence Agreement;
- c) be responsible for the care, custody, control and maintenance of the finances and financial records of the Association;
- d) provide a monthly report of: (i) the Association's bank accounts; (ii) credits to those bank accounts; (iii) operational costs; and (iv) amounts due and owing to the Association for more than thirty days after the date that such amounts were due to be paid, and be able to advise the Board at any time of the financial position of the Association;

- e) ensure that an audited financial statement for the preceding Fiscal Year is prepared by the appointed auditors and presented at the Annual General Meeting;
- f) be a member of the Executive and the Board;
- g) be a designated signing authority for all bank accounts of the Association and, in the absence of the President and the Vice-President or at the direction of the President, all contracts to be entered into on behalf of the Association;
- h) chair any finance committee created as a standing committee by the Board; and
- i) carry out such other duties as may be assigned by the Board.

7.6. **Other Committees**

7.6.1. The Board may appoint standing or ad hoc committees to assist the Board in its decisions, including such committees as a finance committee, a fundraising committee, a committee to assess traffic issues affecting the Community, a committee to assess land use planning and development affecting the Community, a social committee, a sports committee and a nominating committee.

7.6.2. The Membership committee shall be a standing committee. It shall be responsible for the implementation of the annual Membership recruitment effort and maintenance of the register of Members.

7.6.3. The chairperson of any committee shall be a Director of the Board.

7.7. **Ancillary Group**

7.7.1. From time to time, or as needed to further the objects of the Association, the Board may authorize the sponsorship or support of an Ancillary Group.

7.7.2. An Ancillary Group so sponsored shall have the powers necessary to carry out its purpose, not exceeding the powers of the Association.

7.7.3. Each such Ancillary Group shall have a Director appointed by the Board to function as its liaison.

7.7.4. If an Ancillary Group is determined by the Board, at any time, to be functioning outside its mandate, the objects of the Association or these By-laws, the Board, by at least two-thirds majority of votes cast, shall terminate the sponsorship or support of that Ancillary Group.

7.8. **Affiliated Organization**

7.8.1. Upon approval of the Board, the Association may affiliate with any other organization. All positions taken by the Affiliated Organization, which in any manner are designed to represent the Association, shall be presented to the Board for approval or disapproval.

7.8.2. If an Affiliated Organization is determined by the Board, at any time, to be representing the Association without its approval, the Board, by at least two-thirds majority of votes cast, shall terminate the affiliation.

8. **FINANCE AND OTHER MANAGEMENT MATTERS**

8.1. **Registered Office**

The office of the Association shall be located at the Facility.

8.2. Finance and Audit

- 8.2.1. The Officers designated under these By-laws shall be the signing authorities on the Association's bank accounts. Two signatures of Officers are required on all cheques, and all cheques must be signed by either the President or the Treasurer unless otherwise authorized by them. However, any cheque payable to a Director or to a person with whom a Director is Legally Related shall not be signed by that Director.
- 8.2.2. Acceptance and approval of the budget is approval of any expenditures therein.
- 8.2.3. Subject to Article 8.2.5, approval by a simple majority of the Board is required for:
- a) any single expenditure not included in the approved budget that exceeds \$1,000.00; and
 - b) any single expenditure included in the approved budget that is anticipated to be overexpended by the greater of \$2,000.00 or 20% of the amount included in the approved budget for that expenditure.
- 8.2.4. Subject to Article 8.2.5, the Association may not make any single expenditure anticipated to exceed \$20,000.00 without specific authorization through a Special Resolution.
- 8.2.5. Notwithstanding Articles 8.2.3 and 8.2.4, the Board may proceed with an expenditure for which approval is required under those Articles insofar as the expenditure is required in an emergency situation to protect the Facility, provided that such expenditure is then ratified as soon as is feasible under Article 8.2.3 or 8.2.4, as applicable.
- 8.2.6. The books, accounts and records of the Association shall be audited annually by a duly qualified accountant or by two Voting Members elected for that purpose at the Annual General Meeting, provided that there is no requirement that such a Voting Member be a duly qualified accountant. The Board will determine any remuneration for such services in the discretion of the Board acting reasonably, insofar as not inconsistent with the requirements of the Act. However, any such auditor or Voting Member may not be:
- a) a Director;
 - b) a Legally Related Person to a Director; or
 - c) any person who is a business partner or employee of a Director.
- 8.2.7. The audit report contemplated in Article 8.2.6 shall provide a complete and proper statement of the standing of the books and records for the preceding Fiscal Year. It shall include:
- a) a statement of whether the auditor has had access to the information required to prepare the audit report;
 - b) a statement of whether the balance sheet and income statement provide an appropriate representation of the financial affairs of the Association; and
 - c) a clear identification of any exceptions discovered during the conduct of the audit.

8.2.8. The Association may not borrow any funds totaling in excess of \$10,000.00 without specific authorization through a Special Resolution. The Board may borrow funds not exceeding in total that amount if the Board, by at least two-thirds majority of the votes cast by the Directors present at the applicable Board meeting, has approved: (i) that financing; (ii) the purpose for which the funds will be used; and (iii) a plan whereby that loan will be paid in full within ninety days after the receipt of the funds.

8.3. **Seal**

The seal of the Association shall be retained by the Secretary and, whenever used, shall be authenticated by the President or, in the President's absence, the Vice-President and the Secretary.

8.4. **Minute Book**

8.4.1. The Secretary or other Officer directed by the Board, shall maintain and have charge of the Minute Book of the Association and shall record or cause to be recorded in it the minutes of all proceedings of all General Meetings and meetings of the Board.

8.4.2. The Minute Book shall contain the following information:

- a) a copy of the Certificate of Incorporation of the Association;
- b) a copy of the objects of the Association and any Special Resolution altering the objects;
- c) a copy of the By-laws of the Association and any Special Resolution altering the By-laws;
- d) a copy of the Calgary Licence Agreement;
- e) a copy of the Policies and Procedures;
- f) a copy of originals of all documents, registers and resolutions required to be maintained or filed by the Act, other statute or law or the Calgary Licence Agreement;
- g) a copy of the audited financial statements for the preceding Fiscal Year; and
- h) a copy of each other document directed by the Board to be inserted into the Minute Book in a hard copy or electronic format.

8.5. **Inspection of the Books**

8.5.1. Subject to any limitations on the disclosure of personal information under the *Freedom of Information and Protection of Privacy Act*, R.S.A. 2000, Chapter F-25, the books and records of the Association may be inspected by any Voting Member at any time at the registered office of the Association on the basis set forth in this Article 8.5.

8.5.2. Any Voting Member wishing to inspect the books or records must give reasonable notice and arrange a time reasonably satisfactory to the President or Secretary.

8.5.3. All financial records of the Association are open for inspection by the Voting Members.

8.5.4. Other records of the Association are open for inspection, except for records to which Article 8.5.1 limits disclosure and those that the Board designates as confidential.

8.5.5. Each Director shall at all times have access to such books and records.

8.6. **Liability and Indemnification**

8.6.1. Each Director of the Association shall be deemed to have assumed office on the express understanding, agreement and condition that each Director, former Director and any person acting as a designated representative of the Association (and the respective heirs, executors, administrators and estate of each such person) shall from time to time and at all times be indemnified and saved harmless by the Association from and against:

- a) all costs, charges and expenses whatsoever which such person sustains or incurs in or about any action, suit or proceeding that is brought, commenced or prosecuted against that person for or in respect of any act, omission, decision or matter whatsoever in or about the performance of that person's duties; and
- b) all other related costs, charges and expenses in respect to any such act, omission, decision or matter, including, without limitation, reasonable legal costs on a solicitor and its own client basis.

However, the indemnification granted in this Article shall not apply insofar as the act, omission, decision, matter or those costs, charges or expenses pertains or results from the fraud, dishonesty, or bad faith of that person. The Board shall acquire and maintain such insurance coverage as the Board reasonably regards as appropriate to enable the Association to fulfill the responsibilities set forth in this Article.

8.6.2. No Director shall be liable for the acts or omissions of any other Director or employee of the Association, or shall be responsible for any loss or damage due to bankruptcy, insolvency or wrongful act of any person, firm, or corporation dealing with the Association, and no Director shall be liable for any loss due to an oversight, error in judgment or an act or omission in that Director's role for the Association, unless and to the extent that the act or omission is due to fraud, dishonesty or bad faith.

8.6.3. Each Director may rely on the accuracy of any statement or report prepared by the auditor(s) of the Association. No Director may be held personally liable for any loss or damage as a result of relying in good faith on that statement or report.

8.6.4. No Member shall be liable in the Member's individual capacity for any debt or liability of the Association.

9. **AMENDMENTS**

9.1. **Amendment of Objects or By-laws**

The objects of the Association and these By-laws shall not be rescinded, altered or added to except by Special Resolution passed at a General Meeting.

9.2. **Conflict with Act or Calgary Licence Agreement**

If there is any conflict between the Act or the Calgary Licence Agreement and any part of these By-laws, the provisions of the Act or the Calgary Licence Agreement, as applicable, shall prevail and shall have the effect of amending these By-laws to the extent necessary to remedy that conflict without any action on the part of the Association.

9.3. **Other Questions of Procedure**

Any question of procedure not provided for in these By-laws or the Act shall be decided upon by the Board of Directors.

10. RULES OF ORDER

Insofar as they are not inconsistent with these By-laws or any special rules of order of the Association, parliamentary procedures respecting the management of meetings conducted under these By-laws shall be governed by the then current edition of Roberts Rules of Order-Newly Revised.

11. DISSOLUTION

11.1. Restriction on Distribution to Members

The Association may not pay any dividends or distribute its property among its Members.

11.2. Dissolution of Association

The Association shall be dissolved voluntarily if a Special Resolution to that effect is passed by the Association.

11.3. Distribution of Funds and Assets after Dissolution

If the Association is dissolved, any funds or assets remaining after paying all debts of the Association shall be donated to a charitable organization that is registered and incorporated as such for purposes of the Income Tax Act (Canada). That charitable organization shall be determined by Special Resolution of the Association at the time of dissolution of the Association.